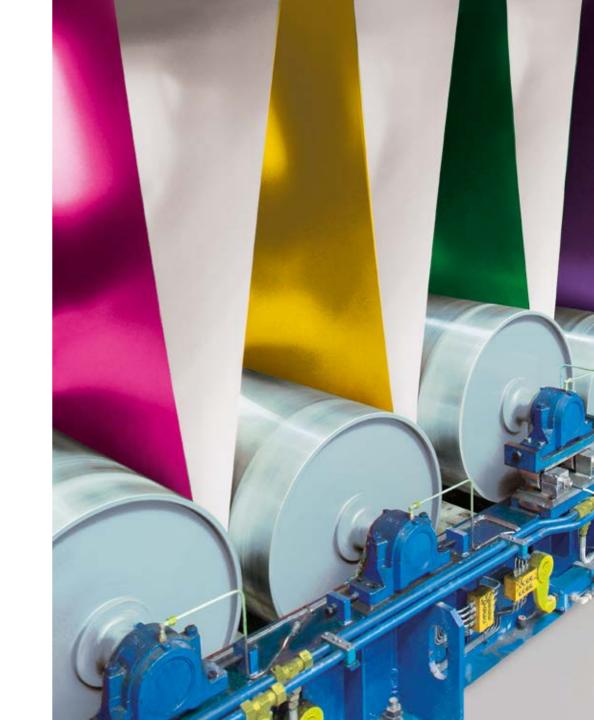


WE ARE IN

MARCEGAGLIA IS ITALY'S LEADING INDUSTRIAL GROUP
IN THE NATIONAL AND INTERNATIONAL STEEL SECTOR,
WHICH HAS BEEN PROCESSING STEEL FOR OVER SIXTY YEARS.

THE COMPANY'S UNIQUE PRODUCTION AND BUSINESS MODEL IS A TRUE EXPRESSION OF ITALIAN FAMILY ENTREPRENEURSHIP, BY SUCCESSFULLY COMBINING ITS OWN OPERATIONAL FLEXIBILITY WITH STRONG MARKET PRESENCE TYPICAL OF MULTINATIONALS.

ESTABLISHED IN 1959 BY STENO MARCEGAGLIA IN THE TOWN OF GAZOLDO DEGLI IPPOLITI (MANTUA) IS TODAY A GROUP FULL RUN BY HIS CHILDREN ANTONIO AND EMMA MARCEGAGLIA.



KEY FIGURES

MARCEGAGLIA IS A MAJOR PLAYER
ON THE INTERNATIONAL STEEL SCENE
THAT OFFERS CONSTANT GROWTH
AND HIGH-QUALITY PRODUCTS AND PROCESSES,
CONTRIBUTING SIGNIFICANT ADDED VALUE
TO THE MARKET WHILE MAINTAINING
A STRONG FOCUS ON SUSTAINABILITY.

31

PLAYER IN STEEL PROCESSING SECTOR IN THE WORLD

PRODUCER OF STAINLESS STEEL WELDED TUBES IN THE WORLD

PRODUCER OF CARBON STEEL WELDED TUBES IN EUROPE

SERVICE CENTER IN ITALY

6.5

MILLION TONNES OF FINISHED PRODUCT

7.5

BILLION EUROS IN TURNOVER

7,800

EMPLOYEES

36

PLANTS ACROSS 4 CONTINENTS

15,000

CUSTOMERS



STRATEGIC GOALS

10.1.0.0.0

■ 10 BILLION EUROS IN TURNOVER

■ 1 BILLION EUROS IN EBITDA

0 DEBT

0 INJURIES

■ 0 EMISSIONS

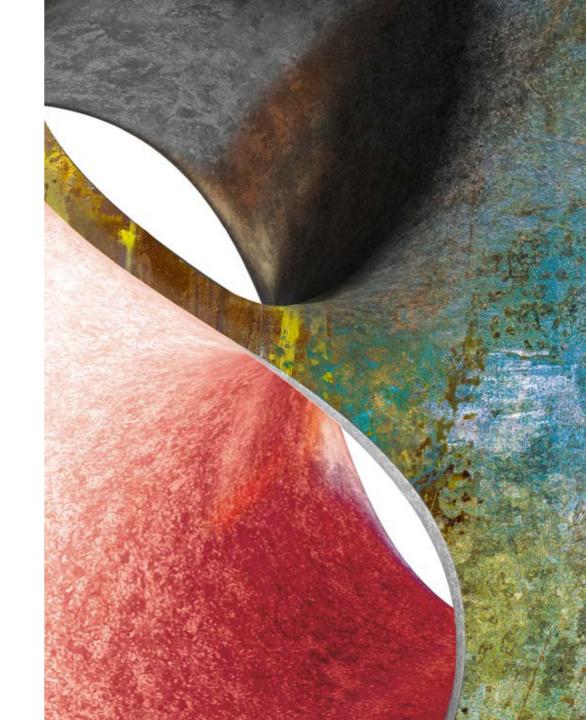


FLEXIBLE SOUL

INDEPENDENCE, DYNAMISM, AGILITY, RESPONSIVENESS, RESILIENCE AND SUSTAINABILITY ARE THE KEY ELEMENTS OF MARCEGAGLIA CORPORATE CULTURE: FACTORS THAT HAVE HELPED MAKE THE COMPANY THE MAIN POINT OF REFERENCE FOR STEEL PROCESSING BOTH IN ITALY AND ABROAD.

MARCEGAGLIA IS ABLE TO SUCCESSFULLY OPERATE, EVEN GIVEN THE MOST DIFFICULT MARKETS AND GEOPOLITICAL CONDITIONS, THANKS TO INDUSTRIAL SYNERGIES, ECONOMIES OF SCALE AND THE DIVERSIFICATION OF PRODUCTION AND SUPPLY.

GROUP CULTURE FOCUSES ON THE ROLE OF PEOPLE AND ON SHARING SPECIFIC VALUES, WHICH HAVE BECOME THE CORNERSTONES OF ITS BUSINESS MODEL.



STRATEGIC RESOURCES AND DISTINCTIVE SKILLS

- SOLID GLOBAL PROCUREMENT NETWORK
- DIVERSIFIED RANGE OF PRODUCTS AND SERVICES
- WORLDWIDE DISTRIBUTION

 (CUSTOMER BASE, GEOGRAPHIC MARKETS, AREAS OF USE)
- OPERATIONAL EXCELLENCE AND LOGISTICS
- FLEXIBILITY / REACTIVITY / SPEEDY DECISION MAKING
- SERVICE ORIENTATION
- COMPETENCE / MOTIVATION / STABILITY OF MANAGEMENT



DEEP ROOTED VALUES

THE GROUP'S HISTORY IS FIRST AND FOREMOST THE STORY OF A FAMILY: THAT OF STENO, MIRA, ANTONIO AND EMMA MARCEGAGLIA.

IN OVER SIXTY YEARS, THE ENTREPRENEURIAL ADVENTURE, WHICH BEGAN IN 1959, HAS SEEN A SMALL LOCAL BUSINESS BECOME ONE OF THE TOP ITALIAN COMPANIES, WHICH WAS SUCCESSFULLY ABLE TO PROMOTE ITS "MADE IN ITALY" BUSINESS MODEL GLOBALLY, BUT WITHOUT LOSING SIGHT OF ITS DEEP-ROOTED ORIGINS.



DEEP ROOTED VALUES

1964-1982

STRONG INTERNAL GROWTH 1988-1999

EXPANSION OF THE STEEL ACTIVITIES (STAINLESS STEELS AND HEAVY PLATES).

LAUNCH OF DIVERSIFICATION (ACQUISITIONS) AND NTERNATIONALIZATION

2000-2008

RELIABLE AND STRATEGIC SUPPLY OF RAW MATERIALS

2013-2014

CONSOLIDATION OF CORE BUSINESS

2023-2024

FIRST STEP WITHIN STEEL PRODUCTION

1959-1963

START UP.

THE PIONEERING PHASE

1982-1988

ORGANIC GROWTH IS ACCOMPANIED BY AN M&A CAMPAIGN IN ITALY 1999-2007

STRONG DEVELOPMENT IN CARBON STEEL FLATS AND STAINLESS STEELS

2007-2013

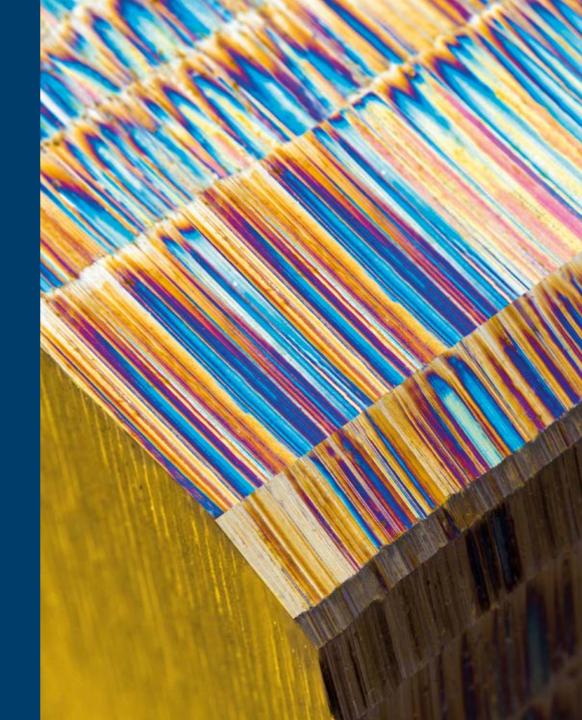
FURTHER EXPANSION PROGRAM IN ITALY AND ABROAD (CORE BUSINESS) 2015-2022

GROUP REORGANIZATION PROJECT AND NEW ACQUISITIONS

UNIQUE POSITIONING

MARCEGAGLIA IS PRESENT THROUGHOUT
THE STEEL VALUE CHAIN, BOTH HORIZONTALLY AND VERTICALLY,
THANKS TO ITS UNIQUE STRATEGIC POSITIONING.

THE GROUP IS THE WORLD'S LEADING INDEPENDENT STEEL PROCESSOR WITH A PRODUCT RANGE THAT COVERS EVERYTHING FROM CARBON TO STAINLESS STEEL, FROM LONG TO FLAT PRODUCTS, FROM COMMODITY TO SPECIALTY.



UNIQUE POSITIONING

IN JANUARY 2023, THE COMPANY ACQUIRED AN ELECTRIC FURNACE FOR SPECIAL STEEL PRODUCTS IN SHEFFIELD, UK: THIS BEING THE FIRST PRIMARY PRODUCTION ASSET IN THE GROUP'S HISTORY. MARCEGAGLIA HAS INVESTED WITH A VIEW TO SHORTENING AND STABILISING SUPPLY CHAINS AND DEVELOPING AN OFFER OF INCREASINGLY SUSTAINABLE AND COMPETITIVE PRODUCTS.

IN MAY 2024, MARCEGAGLIA COMPLETED ITS STEEL PRODUCTION CAPACITY WITH THE FOS-SUR-MER PLANT IN FRANCE, WHICH WILL MEET APPROXIMATELY 30% OF THE GROUP'S STEEL NEEDS AND WILL USE EFFICIENT AND SUSTAINABLE PRODUCTION METHODS.



STEEL, IN ALL SHAPES

CARBON STEEL



CARBON STEEL SEMIS

INGOTS, BILLETS, **BLOOMS**



CARBON STEEL LARGE-DIAMETER **ROUND BARS**

CARBON STEEL

CARBON STEEL

BLACK, PICKLED, COLD ROLLED AND

HOT DIP GALVANIZED

PICKLED, COLD ROLLED AND HOT DIP GALVANIZED

COILS

STRIPS



CROMATICA



CARBON STEEL WELDED TUBES



COLD-DRAWN WELDED TUBES



REFRIGERATION TUBES AND HOME **APPLIANCES**

PRODUCTS

BUILDING



INSULATED ROOFING AND WALL PANELS



FOR SECTIONAL





SCAFFOLDING EQUIPMENT

SPECIALTY STEEL



STEEL SEMIS SLABS, BILLETS,

BLOOMS

STAINLESS



SPECIALTY CARBON **HEAVY BARS**







STAINLESS STEEL WIRE RODS



STAINLESS STEEL **SHEETS**

STAINLESS

STAINLESS

STEEL

STRIPS

STEEL

COILS



STAINLESS STEEL **WELDED TUBES**

HEAVY PLATES

HEAVY

PLATES



STAINLESS STEEL **HEAVY BARS AND** COLD-DRAWN **BARS**

STAINLESS STEEL **FLAT BARS**





COLD-DRAWN



CARBON STEEL BARS



CARBON STEEL SHEETS

BLACK, PICKLED, COLD ROLLED, HOT DIP GALVANIZED, DIAMOND AND TEARDROP PAT-**TERNED**

PRE-PAINTED COILS, STRIPS AND SHEETS





INSULATED PANELS



DOORS



SAFETY BARRIERS



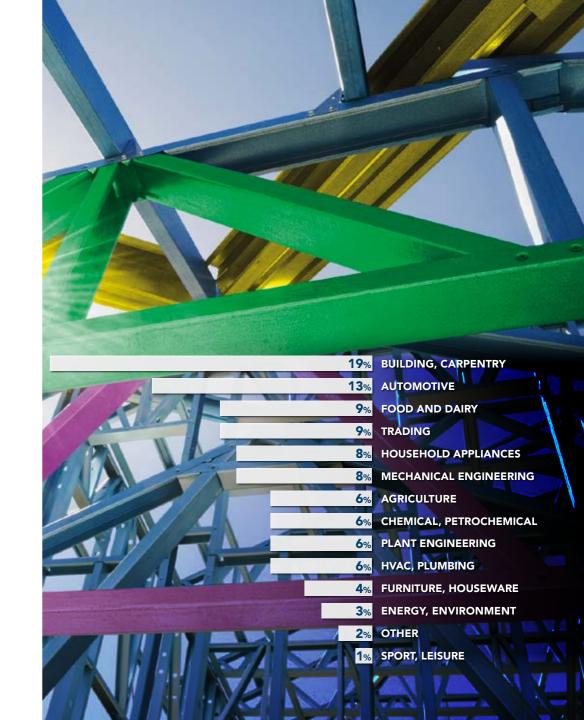






STEEL, EVERYWHERE

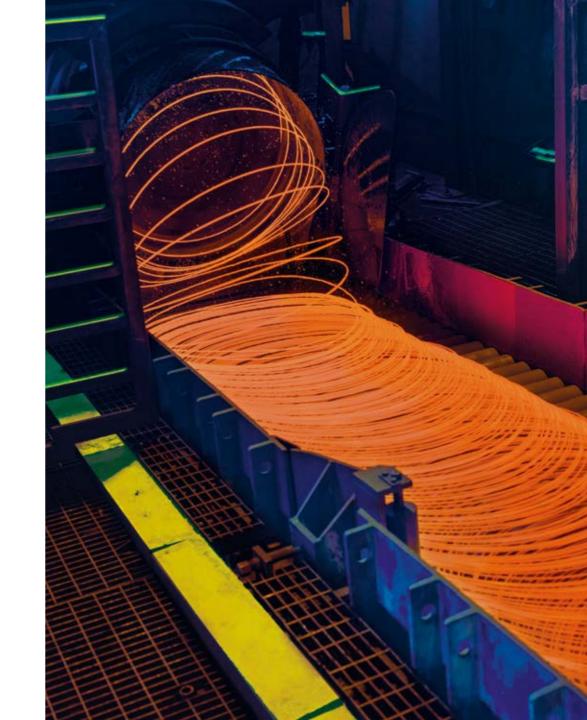
MARCEGAGLIA MANUFACTURES PRODUCTS SECTOR WIDE: FROM DISTRIBUTION TO MECHANICAL ENGINEERING, INDUSTRIAL PLANT ENGINEERING, BUILDING AND CONSTRUCTION, AND THE AUTOMOTIVE INDUSTRY, WITHOUT FORGETTING SPECIALISATIONS FOR THE FOOD, AGRICULTURE, CHEMICAL AND PETROCHEMICAL, HYDROMECHANICS, HYDRAULICS, FURNITURE SECTORS AND MANY MORE.



STEEL, EVERYWHERE

OVER 15,000 CUSTOMERS ACROSS EUROPE AND AROUND THE WORLD ARE PROOF OF THE GROUP'S WIDESPREAD MARKET PENETRATION.

STRONG SECTORIAL DIVERSIFICATION
AND PRESENCE IN MULTIPLE GEOGRAPHICAL AREAS
MEAN THAT MARCEGAGLIA DOES NOT DEPEND
ON THE PERFORMANCE OF A SINGLE BUSINESS OR REGION,
GUARANTEEING ITS OUTSTANDING
AND PERHAPS UNIQUE RESILIENCE IN THE STEEL INDUSTRY.



MOVING THE WORLD

READY TO SEIZE EVERY OPPORTUNITY FOR GROWTH WHILST PAYING CONSTANT ATTENTION TO CUSTOMERS NEEDS, MARCEGAGLIA GROUP HAS CREATED A NETWORK OF 36 PRODUCTION PLANTS THAT GUARANTEE THE VERY BEST SKILLS, QUALITY, SERVICE AND KNOW-HOW, ALONG WITH A HIGHLY EFFICIENT LOGISTICS AND DISTRIBUTION NETWORK.

THE LARGE NUMBER OF HUBS LOCATED
IN EUROPE'S MOST STRATEGIC MANUFACTURING DISTRICTS
AND ITS PRIVATELY-OWNED RAILWAY TERMINALS
AND PORT FACILITES IN THE MEDITERRANEAN
(RAVENNA, SAN GIORGIO DI NOGARO AND BIZERTE)
ALLOW THE COMPANY TO MEET REQUESTS
FROM AROUND THE GLOBE
AND ENSURING ITS INTERNATIONAL CUSTOMERS
PROMPT, FLEXIBLE AND PUNCTUAL PRODUCT DELIVERY.



WE ARE INTREPID

MARCEGAGLIA PAYS CLOSE ATTENTION
TO THE ORIGIN OF RAW MATERIALS DURING PROCUREMENT,
WHICH PROVIDES REAL STRENGTH AND DEPTH
TO ITS SUPPLY CHAINS.

THANKS TO PARTNERSHIP AGREEMENTS
WITH TOP STEEL SUPPLIERS ON FIVE CONTINENTS,
THE GROUP CAN EASILY SOURCE HIGH-QUALITY MATERIALS
AND VARIOUS GRADES OF STEEL, OFFERING ITS CUSTOMERS
A TAILOR-MADE SERVICE AT ALL TIMES.

THE STRENGTH OF ITS SUPPLY NETWORK COMBINED WITH FLEXIBLE AND DIVERSIFIED SOLUTIONS ALLOW MARCEGAGLIA TO BETTER ADDRESS MARKET VOLATILITY, ALWAYS SATISFYING THE NEEDS OF ITS CUSTOMERS.



QUALITY FIRST

ALL GROUP ACTIVITIES STRIVE FOR EXCELLENCE, CONSTANTLY SEEKING NEW AND IMPROVED QUALITY STANDARDS AND MAKING STRUCTURAL INNOVATION. THIS IS A MINDSET THAT IS APPLIED TO EVERY ASPECT OF CORPORATE LIFE.

A HIGH DEGREE OF PLANNING
AND OPENNESS TO CHANGE
MAKE MARCEGAGLIA A GROUND-BREAKING COMPANY,
WHICH IS ALWAYS AT THE FOREFRONT
OF EXPERIMENTATION AND INNOVATION.



WE ARE INNOVATION

THE GROUP'S IT ENGINEERING AND R&D DIVISIONS ARE STRONGLY ENGAGED IN MULTIPLE ACTIVITIES **FOCUSED ON DESIGNING** AND IMPLEMENTING DIGITISATION AND INTEGRATED AUTOMATION SOLUTIONS. **DEVELOPING HIGH-PERFORMANCE** AND LOW-CARBON PRODUCTION THROUGH THE ADOPTION OF THE BEST TECHNOLOGIES AVAILABLE AND OPTIMISING THE STEEL PRODUCTION CHAIN AND PROCESSES. WITH PARTICULAR ATTENTION TO PLANT PRODUCTIVITY, WORKER SAFETY AND ENERGY EFFICIENCY THANKS TO THE USE OF RENEWABLE SOURCES.



WE ARE INSPIRATION

MARCEGAGLIA HAS ALWAYS CARED GREATLY
ABOUT ENVIRONMENTAL AND SOCIAL SUSTAINABILITY,
WELL AWARE THAT EACH COMPANY MUST PLAY ITS PART
IN DESIGNING A WORLD THAT CAN FIND
THE RIGHT BALANCE BETWEEN THE USE OF RESOURCES,
WELL-BEING AND INCLUSION.

WE HAVE INVESTED IN STEGRA,
THE WORLD'S FIRST ZERO-EMISSION STEEL MILL;
WE ARE PARTNERS OF THE CO₂ CAPTURE AND STORAGE
PROJECT IN THE RAVENNA INDUSTRIAL DISTRICT
AND WE ARE EXPLORING THE USE OF GREEN HYDROGEN.



WE ARE INSPIRATION

WE HAVE DECIDED TO TAKE A STAND BY JOINING THE UNITED NATIONS GLOBAL COMPACT, AS PART OF THE ITALIAN NETWORK OF JUST OVER 500 COMPANIES, AND WE ARE ONE OF THE FIRST ITALIAN MEMBERS OF THE FIRST MOVERS COALITION LINKED TO THE WORLD ECONOMIC FORUM.

WE ALSO PARTICIPATE IN RESPONSIBLESTEEL™,
A GLOBAL INITIATIVE THAT AIMS TO CONTRIBUTE
TO THE DEVELOPMENT OF A STEEL INDUSTRY
THAT CAN PRODUCE AND PROCESS STEEL
IN AN INCREASINGLY RESPONSIBLE AND SUSTAINABLE WAY.



WE ARE INCLUSIVE

PEOPLE ARE AT THE HEART OF MARCEGAGLIA'S CORPORATE VISION AND PLAY AN ACTIVE ROLE OF A BROADER PROJECT THAT GOES BEYOND THE WORKPLACE.

THE COMPANY LOOKS AHEAD, PROMOTING DIVERSITY, FAIRNESS AND INCLUSION
TO BUILD THE BEST POSSIBLE WORKING ENVIRONMENT AND MAKE EACH OF ITS 7,800 EMPLOYEES
TRULY FEEL PART OF THE GROUP.

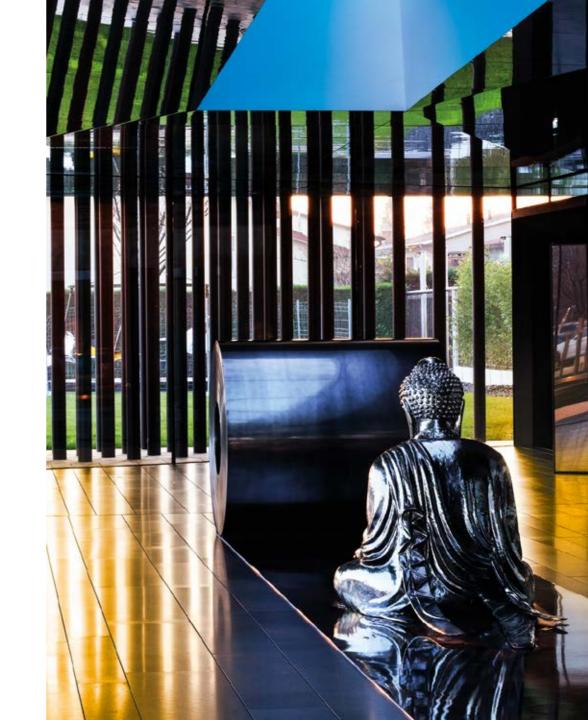
THE DEVELOPMENT OF PERSONAL QUALITIES
AND TRANSVERSAL SKILLS, RESOURCE PRODUCTIVITY,
AND EMPLOYEE ENGAGEMENT AND COLLABORATION
ARE ESSENTIAL ASPECTS FOR THE HUMAN
AND PROFESSIONAL GROWTH OF ITS PEOPLE,
WHOSE ACTIONS ARE CRUCIAL FOR GROUP'S SUCCESS.



CASA MARCEGAGLIA

A PERMANENT MUSEUM COVERING 1,300 SQUARE METERS AT THE HEADQUARTERS OF THE GROUP, IN GAZOLDO DEGLI IPPOLITI, TAKES VISITORS ON AN EMOTIONAL AND INTERACTIVE JOURNEY.

RETRACING THE FOOTSTEPS OF THE FOUNDER, STENO MARCEGAGLIA'S VALUES THAT DEFINED THE COMPANY AND THE MANY APPLICATIONS THAT TRANSFORMED MARCEGAGLIA STEEL.



MARCEGAGLIA ACADEMY

A PLACE OF HIGHER EDUCATION
FOR GROUP EMPLOYEES AND COLLABORATORS,
AS WELL AS EXTERNAL USERS,
WHICH SHARES AND AMPLIFIES THE COMPANY KNOW-HOW,
THANKS TO THE CONSTANTLY UPDATED
HISTORICAL AND TECHNICAL ARCHIVE
OF THIS HIGHLY SPECIALISED EDUCATIONAL HUB
AND DIGITAL LIBRARY.



WE ARE INCISIVE

THE COMPANY HAS FORGED A RELATIONSHIP
WITH THE LOCAL AREA EARLY ON
THANKS TO THE INTEREST AND EFFORTS OF THE FOUNDERS,
STENO AND MIRA MARCEGAGLIA.
OVER THE YEARS THIS BOND HAS GROWN DEEPER,
ASSUMING A STRONG SOCIAL COMMITMENT
TO SUPPORT NUMEROUS INITIATIVES
FOR THE BENEFIT OF THE COMMUNITY.

MARCEGAGLIA FOUNDATION

MARCEGAGLIA FOUNDATION IS THE NON-PROFIT ORGANISATION ESTABLISHED IN 2010, WHICH DEMONSTRATES THE NATURAL EVOLUTION OF THE FAMILY'S PHILANTHROPIC SPIRIT WHICH EXCLUSIVELY PURSUES THE PURPOSES OF SOLIDARITY AND SUPPORT, AND THE CREATION OF INITIATIVES IN SOCIAL, HEALTH, EDUCATIONAL, ECONOMIC SPHERES.



BEYOND STEEL

MARCEGAGLIA INVESTMENTS OVERSEES
AND DEVELOPS DIVERSIFIED ACTIVITIES
WITH RESPECT TO THE CORE BUSINESS OF THE GROUP
IN ELECTROMECHANICAL ENGINEERING,
PRODUCTS FROM COMPOSITE MATERIALS
AND DOMESTIC PRODUCTS.
THESE FEATURE A DEDICATED RANGE OF COMPONENTS
FOR THE APPLIANCES AND REFRIGERATION INDUSTRY.

THE HOLDING COMPANY IS ALSO PRESENT
IN THE TOURISM AND REAL ESTATE SECTORS.
AS WELL AS THE ENERGY INDUSTRY,
WITH THE PRODUCTION OF ENERGY
FROM RENEWABLE SOURCES.
THERE IS ALSO AN INVOLVEMENT IN THE ENVIRONMENT,
HEALTH AND SAFETY AND QUALITY SECTORS.



WEARE INSPIRATION INNOVATION INTERNATIONAL INCLUSIVE INTREPID

